

Nomura International plc

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Carlsberg A/S
1 J. C. Jacobsens Gade
Copenhagen
Denmark, 1799

8 July 2024

Dear Sirs,

Recommended offer by Carlsberg UK Holdings Limited, a wholly owned subsidiary of Carlsberg A/S (“Carlsberg”) for Britvic PLC (the “Acquisition”)

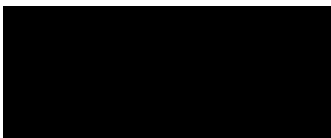
We refer to the announcement by Carlsberg to be issued under Rule 2.7 of the City Code on Takeovers and Mergers (the “**Code**”) on or around 8 July 2024 in connection with the Acquisition, a copy of which is attached hereto (the “**Announcement**”).

The Announcement includes certain references to Nomura International plc (“**Nomura**”).

Nomura International plc hereby confirms it has given and not withdrawn its consent to the inclusion of its name in the Announcement, and references thereto, in the form and context in which they appear in the copy attached hereto and initialled for the purposes of identification. This letter is for your information only and should not be relied upon by any other person.

Our consent is required by Rule 23.2 of the Takeover Code and is given solely for the purposes of complying with that rule and for no other purpose.

Yours faithfully



For and on behalf of

Nomura International plc