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Strictly Private and Confidential

To:

The Board of Directors Britvic plc Breakspear Way Hemel Hempstead HP2 4UA

19 July 2024

Dear Sirs,

Recommended cash offer for the entire issued and to be issued ordinary share capital of Britvic plc by Carlsberg UK Holdings Limited to be effected by means of a scheme of arrangement under Part 26 of the Companies Act 2006 (the "Acquisition")

We refer to the scheme document to be published and/or distributed to the holders of ordinary shares in the Company and the share plan letters to be published and/or distributed to the holders of share plan awards under the Company's share plans, in connection with the implementation of the Acquisition by means of a scheme of arrangement of the Company under Part 26 of the Companies Act, to be dated 22 July 2024 (the "Scheme Document" and the "Share Plan Letters" respectively).

We hereby consent to, and authorise, the inclusion in the Scheme Document and the Share Plan Letters of the references to our name in the form and context in which they appear.

Yours faithfully



Name:

Title:

For and on behalf of Europa Partners Limited